
News Release

Announcement Regarding the Merger of Two U.S. Subsidiaries

NIPPON CARBIDE INDUSTRIES CO., INC. (Head Office: Minato-ku, Tokyo, Japan; Representative Director, President: Takahisa Sugiyama) hereby announces that it has decided to merge its wholly owned subsidiaries, Nippon Carbide Industries (USA), Inc. (California) and Nippon Carbide Industries (South Carolina), Inc. (South Carolina), in order to improve operational efficiency and consolidate management resources in the United States. The merger will be carried out through an absorption-type merger, with Nippon Carbide Industries (USA), Inc. as the surviving company. All business operations of Nippon Carbide Industries (South Carolina), Inc. will be transferred to and succeeded by Nippon Carbide Industries (USA), Inc. The effective date of the merger is scheduled for 1 September, 2026.

Through this merger, the Nippon Carbide Group aims to further streamline its operations in the United States while strengthening its business foundation and enhancing corporate value.

【Surviving Company】

Company Name : Nippon Carbide Industries (USA), Inc.

Address : 505 MERCURY LANE SUITE A, BREA, CALIFORNIA 92821, U.S.A.

Website : <https://www.nikkalite.com>

Business Activities : Sales of Retroreflective Sheetings, Marking Films, and Stickers

【Company Profile】

Company Name : NIPPON CARBIDE INDUSTRIES CO., INC.

Head Office : 16-2, 2-Chome Konan, Minato-ku, Tokyo 108-8466, Japan

Website : <https://www.carbide.co.jp/>

Representative : Takahisa Sugiyama, Representative Director, President

Established : 8th October, 1935

Capital : ¥7,797,898,752

Stock Exchange Listing : Tokyo Stock Exchange Prime Market

Number of Employees : Consolidated: 3,400 / Non-consolidated: 533 (as of March 31, 2026)

Business Segments: Electronic & Functional Products Business, Films & Sheetings Products Business,

Construction Materials Related Business, and Engineering Business

Contact

Public Relations & Investor Relations Group

Corporate Planning Department

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