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Securities Code: 4064

June 9, 2023

Start date of measures for electronic provision: June 2, 2023

To our shareholders:

Takahisa Sugiyama President and CEO NIPPON CARBIDE INDUSTRIES CO., INC. 16-2, 2-Chome Konan, Minato-ku, Tokyo, Japan

### NOTICE OF THE 124TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

You are hereby notified of the 124th Ordinary General Meeting of Shareholders of NIPPON CARBIDE INDUSTRIES CO., INC. (the "Company"), which will be held as described below.

When convening this general meeting of shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (items for which the measures for providing information in electronic format will be taken) in electronic format, and posts this information on the Company's website. Please access the Company's website by using the internet address shown below to review the information.

The Company's website: https://www.carbide.co.jp/ (in Japanese) (From the above website, select "IR," "News/Files," and then "Ordinary Meeting of Shareholders.")

In addition to posting items for which the measures for providing information in electronic format will be taken on the Company's website, the Company also posts this information on the website of Tokyo Stock Exchange, Inc. (TSE).

TSE website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(Access the TSE website by using the internet address shown above, enter "NIPPON CARBIDE INDUSTRIES" in "Issue name (company name)" or the Company's securities code "4064" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

If you are unable to attend the meeting in person, you may exercise your voting rights via the Internet or in writing (by postal mail). Please review the Reference Documents for the General Meeting of Shareholders, and indicate your approval or disapproval of the proposals no later than 5:40 p.m., Wednesday, June 28, 2023 (JST).

Regardless of approval or disapproval of the proposals, the Company will make a draw from among those shareholders who have exercised their voting rights in advance via the Internet, and select 100 people to receive an electronic gift worth 500 yen.

Please access the following website to see how to enter the draw.

https://youtu.be/UUeO-dBG2cw (Japanese only)

**1. Date and Time:** Thursday, June 29, 2023 at 10:00 a.m. (JST)

2. Venue: Meeting room of Head Office, NIPPON CARBIDE INDUSTRIES CO., INC.

22nd floor, Taiyo-Seimei Shinagawa Building, 16-2, 2-Chome Konan, Minato-ku, Tokyo, Japan

### 3. Purposes:

#### Items to be reported:

1. Business Report and Consolidated Financial Statements for the 124th Term (from April 1, 2022 to March 31, 2023), and the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Board of Corporate Auditors

2. Non-Consolidated Financial Statements for the 124th Term (from April 1, 2022 to March 31, 2023)

#### Items to be resolved:

**Proposal 1:** Appropriation of Surplus

**Proposal 2:** Partial Amendments to the Articles of Incorporation

**Proposal 3:** Election of Six (6) Directors

**Proposal 4:** Election of One (1) Substitute Corporate Auditor

# 4. Resolutions Concerning the Convocation (Information on Exercise of Voting Rights)

- (1) When there is no indication of approval or disapproval for a proposal on the voting form when exercising voting rights in writing (by postal mail), the Company shall treat it as a vote for approval.
- (2) If you exercise your voting rights more than once via the Internet, only the last exercise of the voting right shall be deemed effective.
- (3) If you exercise your voting rights in duplicate both via the Internet and in writing (by postal mail), your exercise of the voting right via the Internet shall be deemed valid regardless of the time and date the votes are received.
- Please note that when the venue is filled to capacity, you will be accommodated to the 2nd Meeting room.
- In accordance with the amendment of the Companies Act which introduced the system for providing informational materials for the general meeting of shareholders in an electronic format, shareholders are now able to access informational materials for the general meeting of shareholders on the website in principle, instead of through paper-based documents.
- In 2023, the first year the system was implemented, we have delivered paper-based documents stating the items for which the measures for providing information in electronic format will be taken to all shareholders, regardless of whether or not they have requested them, for this general meeting of shareholders.
  - Among the items for which the measures for providing information in electronic format will be taken, the "Notes to Consolidated Financial Statements" are not provided in the documents to be delivered in accordance with the provisions of laws and regulations and Article 14 of the Articles of Incorporation of the Company.
  - Accordingly, the Business Report, the Consolidated Financial Statements and the Non-consolidated Financial Statements are part of the documents audited by the Accounting Auditor and the Corporate Auditors when preparing their respective audit reports.
- If revisions to the items for which the measures for providing information in electronic format will be taken arise, a notice of the revisions and the details of the items before and after the revisions will be posted on the Company's website and the TSE website.
- Gifts will not be provided to shareholders who attend the General Meeting of Shareholders. We appreciate your understanding.

### Reference Documents for the General Meeting of Shareholders

## **Proposal 1:** Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

Matters related to year-end dividends

The Company aims to transform itself to be a company that will promote business development for the future growth and respond swiftly to changes in its management environment. At the same time, it considers that the distribution of profits to shareholders is an important responsibility, and its basic policy is to realize long-term and stable dividend payments.

In accordance with the basic policy stated above, the Company proposes the year-end dividends for this term as follows.

- (1) Type of dividend property Cash
- (2) Allocation of dividend property to shareholders and total amount thereof 35 yen per common share of the Company Total amount of dividends: 328,988,030 yen
- (3) Effective date of distribution of dividends of surplus June 30, 2023

Additionally, if this proposal is approved of as described, the annual dividend per share for this term including the interim dividend will be 65 yen, 10 yen higher than the previous term.

# **Proposal 2:** Partial Amendments to the Articles of Incorporation

# 1. Reasons for amendments

- (1) Authorization of the Board of Directors to acquire treasury shares
  Pursuant to Article 165, paragraph (2) of the Companies Act, the Company proposes to make the
  following amendments to its Articles of Incorporation in order to be able to purchase treasury shares
  based on the resolution of the Board of Directors.
- (2) Inclusion of electronic signatures in the minutes of Board of Directors meetings The Company proposes to enable electronic recording of the minutes of Board of Directors meetings by accepting the electronic signature in addition to the name and seal affixed by the Directors and Corporate Auditors present.

# 2. Details of the amendments

The details of the amendments are as follows.

(Underlined texts indicate amended sections.)

	(Underlined texts indicate amended sections.)
Current Articles of Incorporation	Proposed Amendments
(Newly established)	(Acquisition of Treasury Shares)
	Article 7
	Pursuant to Article 165, paragraph (2) of the Companies Act,
	the Company may acquire treasury shares through market
	transactions or other means based on the resolution of the
	Board of Directors.
	(Subsequent Article numbering shall be adjusted accordingly as a
	result of the proposed amendment.)
Article 7 to Article 24 (Omitted)	Article 8 to Article 25 (Unchanged)
(Minutes of Board of Directors Meetings)	(Minutes of Board of Directors Meetings)
Article 25	Article 26
A summary of proceedings and the outcome of the Board of	A summary of proceedings and the outcome of the Board of
Directors meetings and other matters prescribed by laws and	Directors meetings and other matters prescribed by laws and
regulations shall be recorded in the minutes, affixed with the	regulations shall be recorded in the minutes, affixed with the
name and seal of the Directors and Corporate Auditors present.	name and seal or electronic signature of the Directors and
	Corporate Auditors present.
Article 26 to Article 44 (Omitted)	Article 27 to Article 45 (Unchanged)

# **Proposal 3:** Election of Six (6) Directors

The term of office of all six (6) Directors will expire at the conclusion of this Ordinary General Meeting of Shareholders. Therefore, the Company proposes the election of six (6) Directors.

The candidates for Director are as follows:

No.	Name (Date of birth)	Car (Signific	Number of the Company's shares owned	
		Apr. 1982	Joined Asahi Glass Co., Ltd. (currently AGC Inc.)	o whice
		July 2005	General Manager of Planar Devices Department, Photonics Components Division, Electronics & Energy General Division, Asahi Glass Co., Ltd. (currently AGC Inc.)	
		July 2006	General Manager of Planar Devices Department, Electronics & Energy General Division, Asahi Glass Co., Ltd. (currently AGC Inc.)	
		Jan. 2008	General Manager of Photonics Components Division, Electronics & Energy General Division, Asahi Glass Co., Ltd. (currently AGC Inc.)	
	Takahisa Sugiyama (November 4, 1959) Reelection	July 2009	General Manager of Photonics Components Division, Electronics General Division, Electronics Company, Asahi Glass Co., Ltd. (currently AGC Inc.)	10,11
1		Jan. 2015	General Manager of Electronic Materials General Division, Electronics Company, Asahi Glass Co., Ltd. (currently AGC Inc.)	
		Jan. 2016	Executive Officer and General Manager of Electronic Materials General Division, Electronics Company, Asahi Glass Co., Ltd. (currently AGC Inc.)	
		Mar. 2020	Counselor of the Company	
		June 2020	Representative Director, President and Chief Executive Officer of the Company	
		June 2022	Representative Director, President and Chief Executive Officer of the Company, CEO	

Takahisa Sugiyama served as Executive Officer at AGC Inc., and he has served as Representative Director, President and Chief Executive Officer since June 2020 (CEO since June 2022), acquiring a wealth of corporate management experience. He is expected to draw on such experience and expertise and appropriately manage and supervise the entire group as a Director for the sustainable growth of the Company and the increase of corporate value. In consideration of these reasons, the Company proposes his election as Director.

No.	Name (Date of birth)		eer summary, position and responsibilities cant concurrent positions outside the Company)	Number of the Company's shar owned
		Apr. 1982	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.)	Owned
		Jan. 2001	General Manager of Ikebukuro-Higashiguchi Branch, The Bank of Tokyo-Mitsubishi, Ltd. (currently MUFG Bank, Ltd.)	
		Apr. 2004	General Manager of Ebisu Branch, The Bank of Tokyo-Mitsubishi, Ltd. (currently MUFG Bank, Ltd.)	
		Jan. 2006	Deputy General Manager of Corporate Banking Division No. 2, The Bank of Tokyo-Mitsubishi UFJ, Ltd. (currently MUFG Bank, Ltd.)	
		May 2007	General Manager of Shinbashi Branch, The Bank of Tokyo-Mitsubishi UFJ, Ltd. (currently MUFG Bank, Ltd.)	
		May 2009	General Manager of Financial Institution Division, The Bank of Tokyo-Mitsubishi UFJ, Ltd. (currently MUFG Bank, Ltd.)	
	Yoshitada Iguchi (December 18, 1958)	June 2011	Managing Executive Officer of Mitsubishi UFJ Research and Consulting Co., Ltd.	4,
	Reelection	Jan. 2019	Counselor of the Company	
2		Apr. 2019	Managing Executive Officer, in charge of Administrative Department, General Manager of Corporate Planning Department	
		June 2019	Director and Managing Executive Officer, in charge of Administrative Department, General Manager of Corporate Planning Department	
		Apr. 2020	Director and Managing Executive Officer, in charge of Administrative Department	
		Apr. 2021	Director and Senior Managing Executive Officer, in charge of Administrative Department	
		June 2021	Representative Director and Senior Managing Executive Officer, in charge of Administrative Department	
		June 2022	Representative Director, Senior Managing Executive Officer and CFO, in charge of Administrative Department (present position)	

Yoshitada Iguchi has served as Managing Executive Officer of Mitsubishi UFJ Research and Consulting Co., Ltd. He has overseen Administrative Department of the Company as Representative Director, Senior Managing Executive Officer and CFO, and has a wealth of experience in corporate management. He is expected to draw on such experience and expertise and contribute fully as a Director to the Company's significant decision-making processes and supervision of business execution. In consideration of these reasons, the Company proposes his election as Director.

No.	Name (Date of birth)		eer summary, position and responsibilities cant concurrent positions outside the Company)	Number of the Company's shares owned
		Apr. 1985	Joined the Company.	Owned
		June 2010	General Manager, Manufacturing Department	
		34He 2010	of Uozu and Hayatsuki Factory	
		Apr. 2013	General Manager of Specialty Polymers	
		14112015	Division, Operational Headquarters of	
			Functional Products	
		June 2016	Executive Officer, General Manager of	
			Specialty Polymers Division, Operational	
			Headquarters of Functional Products, and	
			Osaka Branch	
		Apr. 2017	Executive Officer, Deputy Senior General	
			Manager of Operational Headquarters of	
			Functional Products, and General Manager of	
			Specialty Polymers Division	
		Apr. 2018	Executive Officer and Senior General Manager	
			of Films and Sheets Division	
		June 2018	Director and Executive Officer, and Senior	
			General Manager of Films and Sheets Division	
		Apr. 2020	Director and Executive Officer, and Senior	
			General Manager of Electronic and Functional	
			Products Division, in charge of Safety, Quality	
	Yukinobu Hasegawa	4 2021	and Environment Management Department	
	(March 18, 1962)	Apr. 2021	Director and Executive Officer, in charge of Technology, Factory Manager of Uozu and	5,34
	Reelection		Hayatsuki Factory, in charge of Safety, Quality	
			and Environment Management Department, in	
3			charge of Business Development Department	
		June 2021	Director and Executive Officer, in charge of	
			Technology, Factory Manager of Uozu and	
			Hayatsuki Factory, General Manager of	
			Research and Development Center, in charge of	
			Safety, Quality and Environment Management	
			Department, in charge of Business	
			Development Department	
		Apr. 2022	Director and Managing Executive Officer, in	
			charge of Technology, Factory Manager of	
			Uozu and Hayatsuki Factory, General Manager	
			of Research and Development Center, in charge of Safety, Quality and Environment	
			Management Department	
		June 2022	Director, Managing Executive Officer and	
		34110 2022	CTO, Factory Manager of Uozu and Hayatsuki	
			Factory, General Manager of Research and	
			Development Center, in charge of Safety,	
			Quality and Environment Management	
			Department (present position)	

[Reasons for his nomination as a candidate for Director]

Yukinobu Hasegawa has overseen manufacturing and business departments of the Company for many years. Currently, he also oversees the technical department of the Company as Director, Managing Executive Officer and CTO, Factory Manager of the Uozu and Hayatsuki Factory, and General Manager of Research and Development Center. Given his wealth of experience and expertise in the businesses of the Company, he is expected to contribute fully as a Director toward realization of the Company's significant group strategies and supervision of business execution. In consideration of these reasons, the Company proposes his election as Director.

No.	Name (Date of birth)		eer summary, position and responsibilities cant concurrent positions outside the Company)	Number of the Company's shares owned
		Apr. 1985 Apr. 2001 Apr. 2004 Apr. 2012 Apr. 2013	Joined the Company.  General Manager of Second Electronic Materials Department, Electronic Materials Division Leader of Printed Substrates Business Unit, Electronic Materials Division Leader of Ceramic Substrates Business Unit, Electronic Materials Division General Manager of Optical Products Business Promotion Division, Operational Headquarters	owned
	Yuichi Yokota	Apr. 2015	of Electronic and Optical Products General Manager of Electronic Materials Division, Operational Headquarters of Electronic and Optical Products	
4	(November 28, 1962) Reelection	Apr. 2018	Executive Officer and General Manager of Planning and Manufacturing Management Department, Operational Headquarters of Electronic and Functional Products Division	2,327
		Apr. 2020	Executive Officer, General Manager of Planning and Manufacturing Management Department, Operational Headquarters of Electronic and Functional Products Division, and General Manager of Osaka Sales Office	
		Apr. 2021	Executive Officer and General Manager of Corporate Planning Department	
		June 2021	Director, Executive Officer and General Manager of Corporate Planning Department (present position)	
	General Manager of Corporate P Given his wealth of experience a	ous operations of lanning Depart nd expertise in	• •	orporate strategy. ntribute fully as a

Director to the Company's significant decision-making processes and supervision consideration of these reasons, the Company proposes his election as Director.

No.	Name (Date of birth)		eer summary, position and responsibilities ant concurrent positions outside the Company)	Number of the Company's share owned
		Apr. 1979	Joined Hitachi, Ltd.	0 11110
		Apr. 1998	Chief Researcher, Hitachi Research Institute	
		Oct. 1999	General Manager of e-Government Project	
			Promotion Management Center, Government &	
			Public Corporation Information Systems	
			Division, Hitachi, Ltd.	
		Apr. 2003	General Manager of Business Development	
			Department, Urban Planning and Development	
			Systems Group, Hitachi, Ltd.	
		June 2005	Vice President, Hitachi Research Institute	
		Oct. 2009	Director and Vice President, Hitachi Asia Ltd.	
		Oct. 2010	Director, Hitachi Global Storage Technologies,	
	Hitoshi Shirai		Inc.	
	(May 13, 1956)	June 2011	Director and President, Hitachi Research	
	Reelection	. 2012	Institute	70
	Outside Director	Apr. 2013	Representative Director and President, Hitachi Research Institute	
	Independent Officer	A 2020		
		Apr. 2020	Director, Hitachi Research Institute Senior Strategist, Hitachi, Ltd.	
		June 2020	Director of the Company (present position)	
5		Apr. 2021	Director of the Company (present position)  Director, Incorporated Educational Institution J.	
		7 tpi. 2021	F. Oberlin University and Affiliated Schools	
			(present position)	
		June 2021	Retired as Director of Hitachi Research	
			Institute	
		Sep. 2021	Retired as Senior Strategist of Hitachi, Ltd.	
		(Significant o	concurrent positions outside the Company)	
		Director, Inco	orporated Educational Institution J. F. Oberlin	
		I Imirromaitre am	d Affiliated Schools	

Hitoshi Shirai has overseen the strategy planning and the information system business of Hitachi, Ltd. for many years, which includes abundant experience working in countries outside Japan. He also served as Representative Director and President of Hitachi Research Institute, through which he gained a wealth of experience in corporate management. By utilizing his experience and expertise, he is expected to make suggestions regarding the Company's management in general and to contribute to strengthening the Company's corporate governance. In consideration of these reasons, the Company proposes his election as Outside Director. At the conclusion of this Ordinary General Meeting of Shareholders, his tenure as Outside Director will have been three (3) years.

[Matters related to independence]

The Company has submitted notification to the Tokyo Stock Exchange that Hitoshi Shirai has been appointed as an independent officer. If his reelection is approved, the Company plans to continue the notification that he has been appointed as an independent officer.

No.	Name (Date of birth)	Care (Significa	Number of the Company's shares owned	
6	Satsuki Yoshioka (July 27, 1985) New appointment Outside Director Independent Officer	` •	Legal Training & Research Institute of the Supreme Court of Japan Completed the above training course Registered as an Attorney at Law Joined Ono Sogo Legal Profession Corporation Seconded to Personal Information Protection Commission, Government of Japan (fixed-term public officer) Returned to Ono Sogo Legal Profession Corporation concurrent positions outside the Company) v (Ono Sogo Legal Profession Corporation)	0
[Reasons for her nomination as a candidate for Outside Director and overview of expected roles]  The Company proposes the election of Satsuki Yoshioka as Outside Director because it expects she with abundant experience and specialist knowledge as an attorney at law in the management of the Company been directly involved in the management of a company. However, the Company judges she is suitable Director based on her experience and knowledge as an attorney at law.  [Matters related to independence]  If the election of Satsuki Yoshioka is approved in this proposal, the Company plans to designate her as officer as provided for by Tokyo Stock Exchange, Inc.				

Notes:

- 1. There are no special interests between the candidates and the Company.
- 2. Hitoshi Shirai and Satsuki Yoshioka are candidates for Outside Director. They are candidates to be appointed as independent officers as provided for by Tokyo Stock Exchange, Inc.
- 3. The Company has concluded with Hitoshi Shirai an agreement to limit his liability for damages under Article 423, paragraph (1) of the Companies Act in accordance with the provisions of Article 427, paragraph (1) of the same act. If his reelection is approved, the Company plans to renew the agreement. The maximum amount of the liability for damages under the said agreement will be the minimum amount stipulated by the laws and regulations.
- 4. If the election of Satsuki Yoshioka is approved, in accordance with the provisions of Article 427, paragraph (1) of the Companies Act, the Company will conclude with her an agreement to limit her liability for damages under Article 423, paragraph (1) of the same Act. The maximum amount of the liability for damages under the said agreement will be the minimum amount stipulated by the laws and regulations.
- 5. The Company has entered into a directors and officers liability insurance contract that covers Directors. If the election of Takahisa Sugiyama, Yoshitada Iguchi, Yukinobu Hasegawa, Yuichi Yokota, Hitoshi Shirai and Satsuki Yoshioka is approved, they will be covered under the said insurance contract. Under the said insurance contract, damages caused as a result of the six insured Directors' assuming liability incurred in the execution of their duties or receiving claims pertaining to the pursuit of such liability shall be covered up to the total indemnity limit per period of insurance (1 billion yen). If the election of them is approved, the insurance contract will be renewed during their term of office.

[Reference] Director and Corporate Auditor Skill Matrix After the Ordinary General Meeting of Shareholders

Name	Corporate management	Finance/ Accounting	Legal/ Compliance	Sales/ Marketing	R&D/ Manufacturing technologies	International business	Risk management
Takahisa Sugiyama	0			0		0	0
Yoshitada Iguchi	0	0	0				
Yukinobu Hasegawa	0			0	0		
Yuichi Yokota	0			0			0
Hitoshi Shirai	0					0	0
Satsuki Yoshioka			0				
Hideaki Kubo		0	0				
Fumiaki Hayashi	0						0
Mutsuo Emi		0					0

### **Proposal 4:** Election of One (1) Substitute Corporate Auditor

Since the election of substitute Corporate Auditor Akihiro Ishikura, who was elected at the 123rd Ordinary General Meeting of Shareholders held on June 29, 2022, will cease to be effective at the commencement of this Ordinary General Meeting of Shareholders, the Company proposes that one (1) substitute Corporate Auditor be elected to prepare for a case where the number of Corporate Auditors falls below the number stipulated by laws and regulations.

The Board of Corporate Auditors has given its consent to this proposal.

The candidate for substitute Corporate Auditor is as follows:

Name (Date of birth)	(Sig	Number of the Company's shares owned	
Akihiro Ishikura (September 14, 1955)	Apr. 1979 Apr. 2007 June 2007 June 2012 June 2013 Apr. 2019 Apr. 2020 July 2020 June 2021	Joined the Company.  General Manager of Corporate Planning Department and Manager of Internal Auditing Section Director, responsible for General Affairs Department, Legal Affairs Section, Finance and Accounting Department and Purchasing Department, General Manager of Corporate Planning Department, and Manager of Internal Auditing Section  Managing Director, in charge of Administrative Department, and General Manager of Corporate Planning Department Representative Director and President, VINYFRAME INDUSTRY CO., LTD.  Representative Director and Chairman, VINYFRAME INDUSTRY CO., LTD. Counselor, VINYFRAME INDUSTRY CO., LTD. Full-time Corporate Auditor of the Company Retired as Full-time Corporate Auditor of the Company	owned 6,000
	June 2021	Substitute Corporate Auditor of the Company	

[Reasons for his nomination as a candidate for substitute Corporate Auditor]

Akihiro Ishikura has overseen the administrative divisions in the Company for many years and has served as Managing Director and Full-time Corporate Auditor, acquiring a wealth of managerial experience. The Company proposes his election as substitute Corporate Auditor, as he is expected to utilize his experience and knowledge and apply them in executing the role of Corporate Auditor.

Notes:

- 1. There are no special interests between the candidate and the Company.
  - 2. The Company has concluded with Akihiro Ishikura an agreement to limit his liability for damages under Article 423, paragraph (1) of the Companies Act in accordance with the provisions of Article 427, paragraph (1) of the same act. If his reelection is approved, the Company plans to renew the agreement. The maximum amount of the liability for damages under the said agreement will be the minimum amount stipulated by the laws and regulations.
  - 3. The Company has entered into a directors and officers liability insurance contract that covers Corporate Auditors and this contract will cover Akihiro Ishikura if he assumes the office of Corporate Auditor. Under the said insurance contract, damages caused as a result of the insured Corporate Auditor assuming liability incurred in the execution of his duties or receiving claims pertaining to the pursuit of such liability shall be covered up to the total indemnity limit per period of insurance (1 billion yen). If he assumes the office of Corporate Auditor, the insurance contract will be renewed during his term of office.