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Securities Code: 4064 June 8, 2018

To our shareholders:

Tokio Matsuo President and CEO **NIPPON CARBIDE INDUSTRIES CO., INC.** 16-2, 2-Chome Konan, Minato-ku, Tokyo, Japan

# NOTICE OF THE 119TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

You are cordially invited to attend the 119th Ordinary General Meeting of Shareholders of NIPPON CARBIDE INDUSTRIES CO., INC. (the "Company"), which will be held as described below.

If you are unable to attend the meeting in person, you may exercise your voting rights in writing (by postal mail) or via the Internet. Please review the attached Reference Documents for the General Meeting of Shareholders, and indicate your approval or disapproval of the proposals no later than 5:40 p.m., Wednesday, June 27, 2018 (JST).

| 1. Date and Time: | Thursday, June 28, 2018 at 10:00 a.m. (JST)       |
|-------------------|---|
| 2. Venue:         | Meeting room, NIPPON CARBIDE INDUSTRIES CO., INC. |
|                   | 22nd floor, Taiyo-Seimei Shinagawa Building,      |
|                   | 16-2, 2-Chome Konan, Minato-ku, Tokyo, Japan      |

#### 3. Purposes:

### Items to be reported:

- 1. Business Report and Consolidated Financial Statements for the 119th Term (from April 1, 2017 to March 31, 2018), and the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Board of Corporate Auditors
- 2. Non-Consolidated Financial Statements for the 119th Term (from April 1, 2017 to March 31, 2018)

### Items to be resolved:

| Proposal 1: | Appropriation of Surplus                         |
|-------------|--|
| Proposal 2: | Election of Three (3) Directors                  |
| Proposal 3: | Election of One (1) Substitute Corporate Auditor |

## **Reference Documents for the General Meeting of Shareholders**

## Proposal 1: Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

Matters related to year-end dividends

The Company aims to be a company that will develop its business in the future and respond to changes to its management environment. At the same time, it considers that the distribution of profits to shareholders is an important responsibility, and its basic policy is to realize long-term and stable dividend payments.

The Company proposes 30 yen per share year-end dividends for this term as follows, upon taking into account the business results of this term, future business development, retained earnings, and all other matters.

Effective October 1, 2017, the Company conducted consolidation of shares at a rate of ten (10) shares to one (1) share of common shares of the Company. If the year-end dividend for the previous term is calculated after this consolidation of shares, it would be equivalent to 20 yen per share, thus an increase of 10 yen per share for this term.

(1) Type of dividend property

Cash

- (2) Allocation of dividend property to shareholders and total amount thereof 30 yen per common share of the Company Total amount of dividends: 245,626,170 yen
- (3) Effective date of distribution of dividends of surplus June 29, 2018

## Proposal 2: Election of Three (3) Directors

The term of office of three (3) Directors, Tokio Matsuo, Toshimichi Fujikawa, and Nobukazu Kotake, will expire and Director Fumio Nishimura will resign at the conclusion of this Ordinary General Meeting of Shareholders. Therefore, the Company proposes the election of three (3) Directors.

The candidates for Directors are as follows:

| No. | Name<br>(Date of birth)   |                        | eer summary, position and responsibilities<br>ant concurrent positions outside the Company)  | Number of the<br>Company's shares<br>owned |  |  |
|-----|---|------------------------|--|--|--|--|
|     |   | Apr. 1980<br>Jan. 2006 | Joined Asahi Glass Co., Ltd.<br>General Manager of Engineering Center, Asahi<br>Glass Co., Ltd.  |  |  |  |
|     | Tokio Matsuo  | Jan. 2010              | Executive Officer, General Manager of CSR Office, Asahi Glass Co., Ltd.  | 2.50                                       |  |  |
|     | (April 26, 1957)  | Jan. 2016              | Executive Officer, Assistant to CEO, Asahi Glass Co., Ltd.   | 2,500                                      |  |  |
| 1   |   | Mar. 2016<br>June 2016 | Counselor of the Company<br>President and Chief Executive Officer of the<br>Company (present position)   |  |  |  |
|     | [Reasons for his nomination as a candidate for Director]<br>Tokio Matsuo served as Executive Officer at Asahi Glass Co., Ltd., and he has served as President and Chief Executive<br>Officer since June 2016, acquiring a wealth of corporate management experience. He is expected to draw on such<br>experience and expertise and contribute fully as a Director to the Company's significant decision-making processes and<br>supervision of other Directors in their execution of duties. In consideration of these reasons, the Company proposes his |                        |  |  |  |  |
|     | election as Director.   |                        |  |  |  |  |
|     | *<br>Yukinobu Hasegawa<br>(March 18, 1962)  | Apr. 1985<br>June 2010 | Joined the Company.<br>General Manager, Manufacturing Department<br>of Uozu and Hayatsuki Factory  |  |  |  |
| 2   |   | Apr. 2013              | General Manager of Specialty Polymers<br>Division, Operational Headquarters of<br>Functional Products  |  |  |  |
|     |   | Apr. 2016              | General Manager of Specialty Polymers<br>Division, Operational Headquarters of<br>Functional Products, and Osaka Branch  |  |  |  |
|     |   | June 2016              | Executive Officer, General Manager of<br>Specialty Polymers Division, Operational<br>Headquarters of Functional Products, and<br>Osaka Branch                    | 1,50                                       |  |  |
|     |   | Apr. 2017              | Executive Officer, Deputy Senior General<br>Manager of Operational Headquarters of<br>Functional Products, and General Manager of<br>Specialty Polymers Division |  |  |  |
|     |   | Apr. 2018              | Executive Officer and Senior General Manager<br>of Operational Headquarters of Films and<br>Sheets Division (present position)                                   |  |  |  |
|     | [Reasons for his nomination as a candidate for Director]<br>Yukinobu Hasegawa has overseen manufacturing and business departments of the Company for many years. As<br>Executive Officer and Senior General Manager of the Operational Headquarters of the Films and Sheets Division, he is<br>currently in charge of business strategy in the same business. Given his wealth of experience and expertise in the   |                        |  |  |  |  |
|     | businesses of the Company, he is expected to contribute fully as a Director to the Company's significant decision-<br>making processes and supervision of other Directors in their execution of duties. In consideration of these reasons, the<br>Company proposes his election as Director.  |                        |  |  |  |  |

| No.    | Name<br>(Date of birth)  |                     | Career summary, position and responsibilities<br>(Significant concurrent positions outside the Company) |                      |  |  |
|--------|--|---------------------|---|----------------------|--|--|
|        |  | Apr. 1974           | Joined Komatsu Ltd.   |                      |  |  |
|        |  | June 2000           | General Manager of Construction Equipment   |                      |  |  |
|        |  |                     | Technical Center 1, Development Division,<br>Komatsu Ltd.   |                      |  |  |
|        |  | Apr. 2003           | Executive Officer, General Manager of   |                      |  |  |
|        |  | Apr. 2005           | Construction Equipment Technical Center 1,  |                      |  |  |
|        |  |                     | Development Division, Komatsu Ltd.  |                      |  |  |
|        | Nobukazu Kotake  | Jan. 2004           | Executive Officer, Vice President of  | 0                    |  |  |
|        | (January 1, 1951)  |                     | Development Division, Komatsu Ltd.  |                      |  |  |
| 3      |  | Apr. 2007           | Senior Executive Officer, President of  |                      |  |  |
|        |  |                     | Development Division, Komatsu Ltd.  |                      |  |  |
|        |  | Apr. 2010           | Deputy Representative of All China Operations,  |                      |  |  |
|        |  |                     | Komatsu Ltd.  |                      |  |  |
|        |  | Apr. 2013           | Senior Fellow, Komatsu Ltd.   |                      |  |  |
|        |  | June 2016           | Director of the Company (present position)  |                      |  |  |
|        | [Reasons for his nomination as a candidate for Outside Director]   |                     |   |                      |  |  |
|        | Nobukazu Kotake comes from the engineering division of Komatsu Ltd. where he has served as Senior Executive  |                     |   |                      |  |  |
|        | Officer. He has worked overseas and has a wealth of corporate management experience. By utilizing his experience and   |                     |   |                      |  |  |
|        | expertise, he is expected to make suggestions regarding the Company's management in general and to contribute to strengthening the Company's corporate governance. In consideration of these reasons, the Company proposes his |                     |   |                      |  |  |
|        | election as Outside Director. At the conclusion of this Ordinary General Meeting of Shareholders, his tenure as Outside  |                     |   |                      |  |  |
|        | Director will have been two (2   |                     |   | s tenure us o'utside |  |  |
| lotes: | 1. There are no special interests  |                     | idates and the Company.   |                      |  |  |
|        | 2. Nobukazu Kotake is a candid   |                     |   |                      |  |  |
|        | 3. The Company has submitted   | notification to the | Tokyo Stock Exchange that Nobukazu Kotake has b   | een appointed as an  |  |  |

3. The Company has submitted notification to the Tokyo Stock Exchange that Nobukazu Kotake has been appointed as an independent officer. If his reelection is approved, the Company plans to continue the notification that he has been appointed as an independent officer.

4. The Company has concluded with Nobukazu Kotake an agreement to limit his liability for damages under Article 423, paragraph 1 of the Companies Act in accordance with the provisions of Article 427, paragraph 1 of the same act. If his reelection is approved, the Company plans to renew the agreement. The maximum amount of the liability for damages under said agreements will be the minimum amount stipulated by the laws and regulations.

5. Candidate marked with an asterisk (\*) is newly nominated.

#### **Proposal 3:** Election of One (1) Substitute Corporate Auditor

Since the election of substitute Corporate Auditor Takashi Hayase, who was elected at the 118th Ordinary General Meeting of Shareholders held on June 29, 2017, will cease to be effective at the commencement of this Ordinary General Meeting of Shareholders, the Company proposes that one (1) substitute Corporate Auditor be elected to prepare for a case where the number of Corporate Auditors falls below the number stipulated by laws and regulations.

| The candidate for substitute Corporate Auditor is as follows: |   |   |       |  |  |
|---|---|---|-------|--|--|
| Name<br>(Date of birth)                                       | (Sig  | Number of the<br>Company's shares<br>owned  |       |  |  |
| (Date of birth)   | (Sig<br>Apr. 1975<br>Apr. 2004<br>June 2004<br>June 2007<br>June 2010 | gnificant concurrent positions outside the Company)<br>Joined the Company.<br>General Manager of Electronic Materials Division<br>Director, responsible for President's special missions (sales),<br>General Manager of Electronic Materials Division<br>Director, in charge of Manufacturing Technology<br>Department, Quality and Environment Management<br>Department, and Factory Manager of Uozu and Hayatsuki<br>Factory<br>Managing Director, responsible for Uozu and Hayatsuki<br>Factory, Manufacturing Technology Department and<br>Purchasing Department, and General Manager of Electronic<br>Materials Division |       |  |  |
| Takashi Hayase<br>(May 29, 1952)                              | June 2012<br>Apr. 2013  | Senior Managing Director, in charge of Technology, and<br>General Manager of Electronic Materials Division<br>Senior Managing Director, in charge of Technology, Senior<br>General Manager of Operational Headquarters of Electronic<br>and Optical Products, and General Manager of Research and<br>Development Center   | 9,200 |  |  |
|   | June 2013   | Representative Director and Senior Managing Director, in<br>charge of Technology, Senior General Manager of<br>Operational Headquarters of Electronic and Optical<br>Products, and General Manager of Research and<br>Development Center  |       |  |  |
|   | Apr. 2014   | Representative Director and Senior Managing Director, and<br>Overall Business Management (Technology), General<br>Manager of Research and Development Center  |       |  |  |
|   | Apr. 2015   | Representative Director and Senior Managing Director, and<br>Overall Business Management (Technology), in charge of<br>Group-wide Safety and Quality Improvement  |       |  |  |
|   |   |   |       |  |  |

The Board of Corporate Auditors has given its consent to this proposal. The candidate for substitute Corporate Auditor is as follows:

[Reasons for his nomination as a candidate for substitute Corporate Auditor]

June 2016

June 2017

Takashi Hayase has overseen the Company's business and technology divisions and has served as Representative Director and Senior Managing Director, acquiring a wealth of experience about the Company's management. The Company proposes his election as substitute Corporate Auditor, as he is expected to utilize his experience and knowledge and apply them in playing the role as Corporate Auditor.

Counselor of the Company

Retired as Counselor of the Company

Notes: 1. There are no special interests between the candidate and the Company.

2. If Takashi Hayase assumes the office of Corporate Auditor, in accordance with the provisions of Article 427, paragraph 1 of the Companies Act, the Company will conclude with him an agreement to limit his liability for damages under Article 423, paragraph 1 of the same Act. The maximum amount of the liability for damages under said agreement will be the minimum amount stipulated by the laws and regulations.